

MESSAGE FORM

TOTAL COPIES: 22

25X1A9a

ORIG [REDACTED]
UNIT OF [REDACTED]

EXT 6145

DATE 30 Nov 1966

☐ FILE RID☐ INDEX☐ NO INDEX☐ FILE IN CS FILE NO.

ROUTING			
1		5	
2		6	
3		7	
4		8	

DISSEM BY 8 PER #

☐ DESTROY ☐ RETURN TO BRANCHFROM: DIRECTOR
25X1A8bCONF: [REDACTED] ☐ RID COPY

INFO: VR FILE

CS/DO, DCI, D/DCI, DDP, ADDP

EX/DIR CS/RF, SA/VA 2, FI [REDACTED]

(CLASSIFICATION)

(DATE AND TIME)

(REFERENCE NUMBER)

(PICA)

25X1A

SECRET

TO
SAIGON

CITE DIRECTOR

1 16 17 20 56142

DEC 1 1966 JMC TAW

TO ALL VIETNAM STATION PERSONNEL FROM [REDACTED]

25X1A2e

1. WE ARE FULLY AWARE THAT VIETNAM STATION MAY UNDERGO A NUMBER OF STRUCTURAL CHANGES IN THE COURSE OF THE NEW PACIFICATION ORGANIZATION OF THE AMERICAN MISSION. THIS IS PARTICULARLY TRUE IN THAT VIETNAM STATION HAS BLAZED NEW TRAILS AND HAS ACHIEVED VERY SUBSTANTIAL SUCCESSES IN THIS CRITICAL ASPECT OF OUR COUNTRY'S RESPONSE TO THE PEOPLE'S WAR BEING WAGED IN VIETNAM. WE HERE AND [REDACTED] AND YOUR OTHER RESPONSIBLE LEADERS IN VIETNAM HAVE FULLY AGREED WITH THIS REORGANIZATION IN AN EFFORT TO ACCELERATE THE PROCESS BY WHICH OUR GOVERNMENT ADAPTS ITSELF TO CONDUCT ONE INTEGRATED PROGRAM AIMED AT THE REDUCTION OF THE ENEMY'S ABILITY TO FORCE HIS WILL UPON THE VIETNAMESE PEOPLE. WE BELIEVE THAT YOUR CONTRIBUTION TO THIS PROGRAM HAS BEEN EXCEPTIONAL IN THE PAST AND WILL BE OUTSTANDING IN THE FUTURE AND THAT YOUR PARTICIPATION IN THIS INTEGRATED PROGRAM WILL CONTINUE TO BE GREETED WITH THE KIND OF COMPLIMENTARY

RELEASING OFFICER

COORDINATING OFFICERS

AUTHENTICATING OFFICER

MESSAGE FORM

TOTAL COPIES:

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SECRET

ROUTING

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PAGE TWO

☐ DESTROY ☐ RETURN TO _____ BRANCH

FROM: DIRECTOR

CONF:

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INFO: VR , FILE

(CLASSIFICATION)
SECRET

(DATE AND TIME FILED)

(ELITE)
(REFERENCE NUMBER)

CITE DIRECTOR

56142

TO

REMARKS WE HAVE HEARD ABOUT YOU IN THE PAST FROM OUR TOP LEADERSHIP HERE.

2. AT THE SAME TIME, WE REALIZE THAT THIS REORGANIZATION WILL CREATE NEW PROBLEMS FOR YOU, PARTICULARLY IN THE FIELD OF INTER-BUREAUCRATIC RELATIONSHIPS WITH OUR SISTER AGENCIES. WE KNOW THAT WITH THE BEST WILL IN THE WORLD THESE RELATIONSHIPS WILL NOT IN ALL CASES CONTAIN ONLY SWEETNESS AND LIGHT. WE ENJOIN YOU TO TAKE A POSITIVE ATTITUDE TOWARD THESE RELATIONSHIPS NONETHELESS, IN ORDER TO DEVELOP A THOROUGHLY INTEGRATED AMERICAN PROGRAM RATHER THAN A SINGLE AGENCY PROGRAM. AT THE SAME TIME, WE ASSURE YOU PERSONALLY AND INDIVIDUALLY THAT OUR FEELING OF RESPONSIBILITY FOR YOU AND YOUR FUTURES HAS IN ~~NO~~ WAY BEEN REDUCED. WHATEVER YOUR INDIVIDUAL ASSIGNMENTS AND HOWEVER THEY MAY BE INTEGRATED IN AN OVERALL PROGRAM, WE WANT YOU TO KNOW THAT WE WILL RETAIN RESPONSIBILITY FOR YOUR CAREERS AND WILL IN NO SENSE REDUCE OUR CONCERN FOR YOUR PERSONAL SUPPORT AND WELFARE. THIS APPLIES EQUALLY TO STAFF AND TO CONTRACT PERSONNEL, WITHIN THE SAME STANDARDS THAT HAVE EXISTED HERETOFORE. OUR ORGANIZATION HAS

COORDINATING OFFICERS

RELEASING OFFICER

SECRET

GROUP 1
Excluded from automatic
downgrading and
classificationAUTHENTICATING
OFFICER

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UNIT:		<input type="checkbox"/> INDEX			1		5	
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SECRET						56142		

CITE DIRECTOR

TO

BEEN ACCUSTOMED TO ADJUSTING TO NOVEL AND INGENIOUS WORKING RELATIONSHIPS. WE BELIEVE WE HAVE MAINTAINED AN AGGRESSIVE MORALE DESPITE THESE, SINCE WE HAVE TRIED TO REMAIN TARGET RATHER THAN MECHANISM ORIENTED. WHILE THIS HAS FREQUENTLY OVER-EXTENDED OUR PEOPLE, AND SPECIFICALLY YOU IN VIETNAM ON MANY OCCASIONS, THE CONTRIBUTION TO OUR NATIONAL INTEREST HAS BEEN SUBSTANTIAL AND APPRECIATED AT TOP LEVELS HERE. WE ARE CONVINCED THAT THIS SITUATION WILL CONTINUE TO PREVAIL FROM THE VIETNAM STATION AND ITS PERSONNEL.

END OF MESSAGE

25X1A9a

25X1A8b

FOIAb3b

25X1A9a

FOIAb3b

Richard Helms
DCI

CFE

DDP

COORDINATING OFFICERS

SECRET

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AUTHENTICATING
OFFICER

RELEASING OFFICER

25X9A2

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Next 2 Page(s) In Document Exempt

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VIETNAM ORIENTATION NO. 18

Monday, 24 July 1967

INTRODUCTION

8:45 - 9:15

Administration

9:15 - 10:15

The Importance of Vietnam -
and Why You Are Here

PART I: BACKGROUND

10:30 - 12:00

The Physical and Political
Geography of Vietnam

Lunch

1:00 - 2:00

History - Part I: From
Earliest Times to Dien
Bien Phu

2:10 - 2:40

"End of An Empire" - The Battle of Dien Bien Phu R-6281

A CBS Film

2:50 - 3:50

History - Part II: From
Geneva to Today

4:00 - 4:30

Class Discussion with Mr.

25X1A9a

25X1A9a

6145

3057

5464

arrived 1/2 hr. late

25X1A9a

5464

25X1A9a

you'll learn how the USG works + doesn't work. "our blessings on those who've moved in on our programs." "heart-rending" to turn a going program over to someone else."

- 4 -

S E C R E T

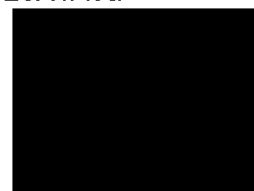
VIETNAM ORIENTATION NO. 18

Tuesday, 25 July 1967

8:45 - 9:30

Learning the Vietnamese Language

25X1A9a



9:40 - 10:30

A Guide to the Current Literature on Contemporary South Vietnam

10:45 - 11:50

"The Quite War" - A 1961 Study of the People, Their Culture, and the War

An Intertel Film
P-6617 ✓

Lunch

12:45 - 1:40

"Saigon" - 1967, the Impact of the American Military

A CBS Film
X-6198 ✓

1:45 - 3:00

*projector
+
slides*

Personal Affairs: Travel, Reception in Saigon, Living Conditions, Housing

25X1A9a



PART II: THE CHALLENGE

3:15 - 4:45

The Chinese Background to the Vietnamese Struggle

5685 ✓

25X1A9a



possibility of shortening of tour.

VIETNAM ORIENTATION NO. 18

Wednesday, 26 July 1967

8:30 - 9:20	North Vietnam: Strengths and Weaknesses	25X1A9a [redacted] 7908 ✓
9:30 - 10:15	The Viet Cong	[redacted] 7908 ✓
10:30 - 11:00	"Ho Chi Minh; Man of the Month"	A CBS Film W-6157 ✓

PART III: THE RESPONSE

11:10 - 12:15	Inside Vietnam Station: Notes on Conditions and Procedures	25X1A9a [redacted] 7876 Absent because of illness.
	Lunch	
1:00 - 2:00	Vietnam Station: Organizational Problems in a Crisis Situation	25X1A9a [redacted] 5216 ✓
2:10 - 2:40	"Night of the Dragon"	A USIA Film V-6758 ✓
2:50 - 3:45	The Intelligence Division	25X1A9a [redacted] 7848 ✓
3:55 - 4:45	Liaison Activities in the Provinces	[redacted] 7848 ✓

25X1A9a [redacted] { little history from OCO to CORDS
25X1A8b [redacted] regions + ROICs
[redacted] State
Defense (SACSA)
SAVA
how about OCI?

Far Region has:
Sey mil ad → CORDS Dep — Agency ROIC

- 6 -
S E C R E T

VIETNAM ORIENTATION NO. 18

Thursday, 27 July 1967

8:45 - 9:45 The Political Action Division

25X1A9a

228

10:00 - 11:15

From OCO to CORDS: A Review
and a Report

Mr. Holbrook

145-~~4862~~

2862

11:20 - 12:15

"The People Fight Back"

An Agency Film

W-6600

Lunch

1:00 - 1:50

The Province Case Officer:
Cadre Operations

25X1A9a

5229

2:00 - 3:15

Current Developments in the
RD Program

5228

PART IV: THE SITUATION

3:30 - 5:00

Parking

The Political Problem and
Outlook

Mr. Marsh 182-4814

N.B. Parking for Marsh

25X1C4e

Holbrook

*[redacted] in CIA as it relates to Vietnamese
estimate on RD: "not going well, one exception [redacted] who's filed report
conceding upper 2 provinces but otherwise predicting success
in year - half."*

VIETNAM ORIENTATION NO. 18

Friday, 28 July 1967

8:30 - 9:15	Hanoi: An Intelligence Target	25X1A9a [REDACTED] 6903
9:20 - 9:45	"Interview with General Westmoreland"	A CBS Film X-6061
10:00 - 11:15	<i>TRANS</i> The Military Situation in <i>port.</i> Vietnam	Col. Moore ✓ 77757
11:30 - 12:30	A Summation: Where We Are and Where We're Going	25X1A9a [REDACTED] 5464 didn't show.

Lunch

PART IV: CONCLUSION

1:30 - 2:00	Administration	25X1A9a [REDACTED]
2:00 - 2:50	Some Medical Considerations	7797
3:00 - 3:50	Insurance: Life, Accident And Flight	872
4:00 - 4:30	Panel on Hitherto Unanswered Questions	[REDACTED]

Mr. Fitzgerald